

BUDGET

2021

Proposed Budget

March 16, 2021



2021 Budget Context



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Population: 14,068
(2019)



Average Dwelling
Value: \$318,997
(2019)



Average Household
Income: \$97,647
(2019)



Labour Force: 7,696 (2019)
64% participation rate



2021 Budget Context



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Population & Household Income Changes

Data	2016	2019
Population	13,110	14,068
Household Income (2015)	\$ 89,881	\$ 97,647
Average Dwelling Value	\$ 264,967	\$ 318,997



2021 Budget Context



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- COVID – 19 & variants
- Economic recovery – world, national, provincial & regional
- Asset management – condition, O. Reg. 588/17 compliance
- Implementing Service Delivery Review
- Growth & demands on service delivery
- Finance Dept improvements
- Long term financial management plan

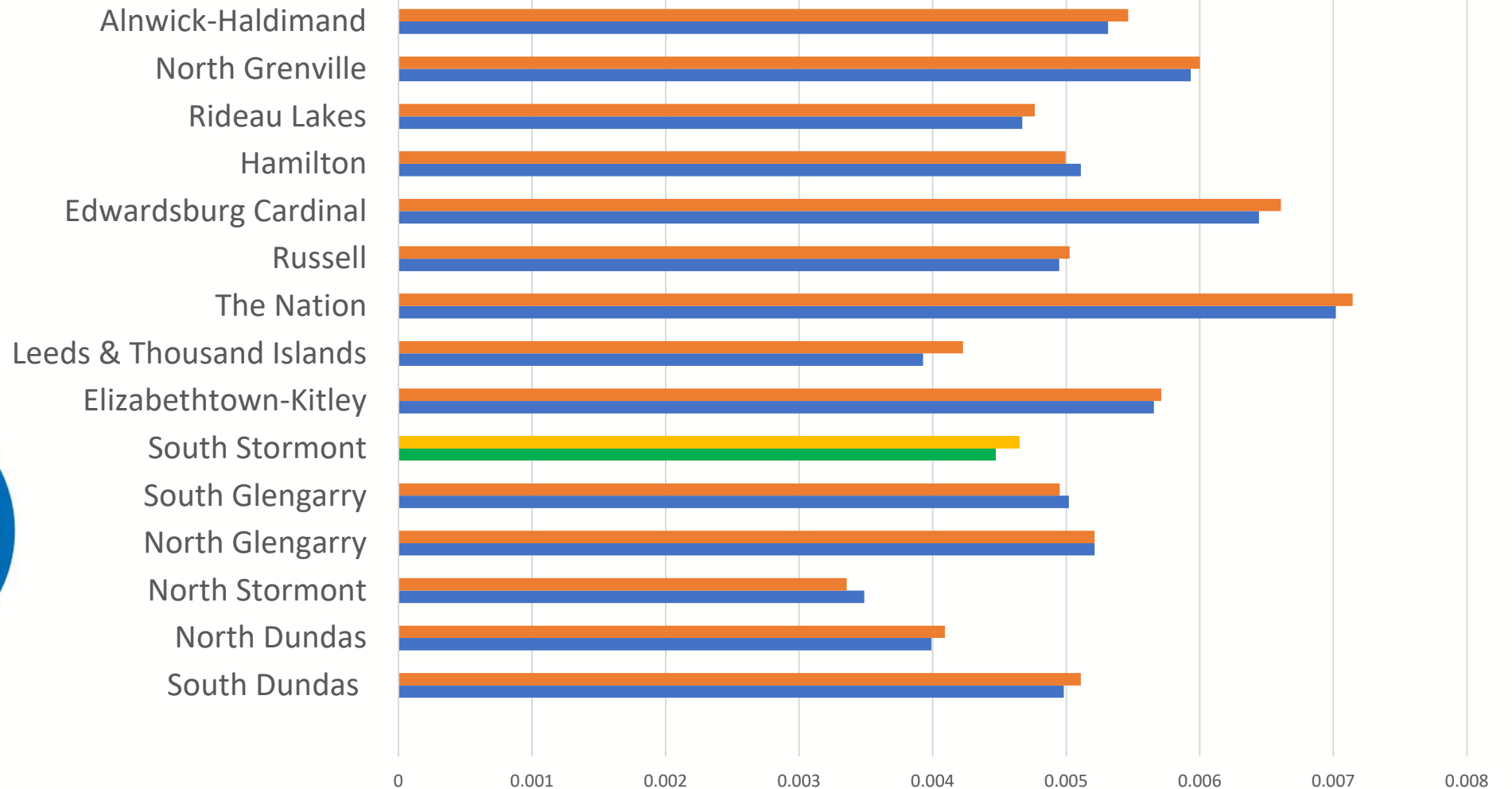




How Do We Measure Up?

South Stormont Property Taxes Among the Lowest in Rural Eastern Ontario

2019 & 2020 Lower Tier Tax Rates



2019 Financial Information Returns & 2020 respective By-laws

2020 2019

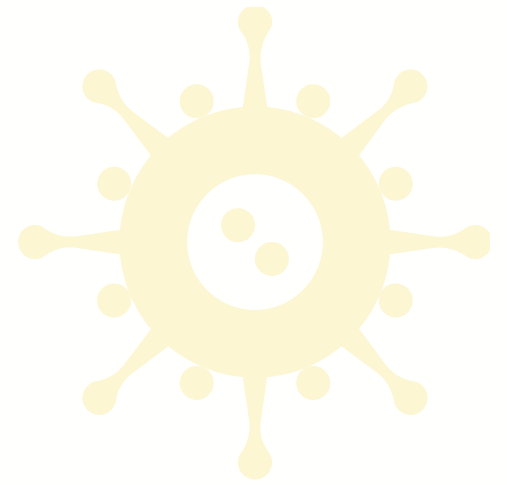


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2021 Budget Risks



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COVID-19

- Decreasing revenues
- Higher PPE expenditures
- Impacts for service partners

Other Considerations

- Growth & Development
- Economic Recovery
- Need for long term financial plans
- Waterfront & Parks & Recreation Master Plans
- Asset Management Plan
- Funding from senior levels of government




Roadmap to Build the 2021 Budget



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- Initial Budget Tax Increase – 2% (after assessment growth)
 - Incorporates:
 - Service level adjustments
 - Work not completed/undertaken 2019 & 2020
 - Municipal insurance policies (20% )
- Relies on:
 - Reserves & debt (26%)
 - other levels of government, grants (13%)





Roadmap to Build the Budget

- Service Level Adjustments
 - Enterprise-wide service level adjustments
 - Software improvements, insurance, wages, benefits & position adjustments
 - Selected service level adjustments
 - Asset management, improving processes
 - Accepting increased risk
 - 150% increase insurance deductible
 - Increased debt



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2021 Capital Investment Summary



Significant amount of Road work



Substantial asset renewal work in other asset categories



Investments in technology to enable customer service improvements and more efficient daily service delivery



Services that support a community experiencing strong economic and employment growth

Long-term Needs



TOWNSHIP OF
**SOUTH
STORMONT**

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Parks and Recreation Master Plan



Strategic Plan



Waterfront
Development Plan



Facilities



Development and Growth



Transportation



Long Term Needs



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- Long term finance plan required
 - Waterfront Development Plan - \$40M over 15 years
 - Parks & Recreation Master Plan – not yet costed
 - Facilities – Capital maintenance unplanned & unfinanced
 - Development & Growth – unplanned & unfinanced
 - Transportation – roads & bridges, equipment, some planning, projects unfinanced & equipment not well funded





Property Tax Impacts

Sensitivity Analysis @ 0% Municipal Tax Rate Increase over 2020

	2020 Tax Rate	2021 Proposed/Estimated Tax Rates	
		2021 Proposed Tax Rate County 0.00%, Education 0.00%	2021 Proposed Tax Rate County - 0.85%, Education 0.00%
2021 Proposed Township Tax Rate	0.00464722	0.00464722	0.00464722
2021 Estimated County Tax Rate	0.00582600	0.00582600	0.00577648
2021 Estimated School Board Rate	0.00153000	0.00153000	0.00153000
Combined Rate	0.01200322	0.01200322	0.01195370
Total Potential Combined Taxes per \$100,000 assessment	\$ 1,200.32	\$ 1,200.32	\$ 1,195.37
Increase (Decrease) over 2020 tax rates per \$100,000	\$ -	\$ -	\$ (4.95)
Total Potential Combined Taxes per \$206,000 assessment	\$ 2,472.66	\$ 2,472.66	\$ 2,462.46
Increase (Decrease) over 2020 tax rates per \$206,000	\$ -	\$ -	\$ (10.20)



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Proposed Budget Summary



Proposed **BUDGET** March 16, 2021 **2021**

- Tabled Draft Budget = 1.5% property tax increase after assessment growth
- \$11,453,477 million Operating Budget
 - Includes COVID-19 impacts & municipal services delivery adjustments
- \$971,812 million contribution to Reserves
- \$5,294,900 million Capital Budget



Proposed Budget Summary

MUNICIPALITY

PROPOSED 1.5% Increase - BUDGET 2021

	Average 2017 to 2019	Final Budget * 2020	Forecast 2020	Final Budget 2021
Revenue:				
1 TAXATION	6,352,813	7,391,215	7,391,221	7,532,093
2 PAYMENTS IN LIEU	481,047	504,670	482,328	504,670
3 FEES AND CHARGES	1,222,627	1,232,690	1,029,852	1,208,074
4 UNCONDITIONAL GRANTS	1,621,316	1,692,700	1,645,229	1,862,443
5 CONDITIONAL GRANTS	705,257	611,325	386,199	512,845
6 RENTS	545,974	582,856	507,673	561,470
7 INVESTMENT INCOME	529,582	425,000	192,299	351,000
8 DONATIONS AND OTHERS	142,046	115,000	84,558	316,550
9 LOAN FUNDING/DEBENTURES	43,700	2,595,925	-	2,055,950
10 CONTRIBUTION FROM RESERVES	1,829,666	1,440,853	1,440,853	2,433,094
11 OTHER	205,187		1,179,028	382,000
TOTAL REVENUE	13,679,215	16,592,234	14,339,239	17,720,189
Expenditures:				
1 GENERAL GOVERNMENT	2,689,927	3,272,708	3,022,761	3,749,350
2 PROTECTION OF PERSONS AND PRO	131,443	143,550	141,800	155,250
3 FIRE AND RESCUE	2,251,938	1,858,000	1,212,801	2,036,973
4 TRANSPORTATION SERVICES	4,457,018	6,401,460	5,356,106	5,517,089
5 PARKS AND RECREATION	1,509,783	1,683,963	1,351,826	2,256,712
6 PLANNING AND DEVELOPMENT	982,021	1,121,100	994,040	1,641,419
7 WASTE MANAGEMENT	978,742	1,955,828	1,535,439	2,104,892
8 DRAINAGE	187,393	155,625	148,353	147,690
9 CONTRIBUTION TO RESERVES	490,950	-	576,113	110,812
TOTAL EXPENDITURES	13,679,215	16,592,234	14,339,239	17,720,189
TOTAL OPERATING EXPENDITURES	9,505,488	10,884,209	11,142,125	11,453,477
TOTAL CONTRIBUTIONS TO RESERVES	472,120	826,000	611,000	971,812
TOTAL CAPITAL/PROJECT EXPENDITURE	3,701,607	4,882,025	2,586,114	5,294,900
TOTAL EXPENDITURES	13,679,215	16,592,234	14,339,239	17,720,189



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Property Tax Impacts

Sensitivity Analysis @ 1.5% Municipal Tax Rate Increase over 2020

	2020 Tax Rate	2021 Proposed/Estimated Tax Rates	
		2021 Proposed Tax Rate County 0.00%, Education 0.00%	2021 Proposed Tax Rate County - 0.85%, Education 0.00%
2021 Proposed Township Tax Rate	0.00464722	0.00471693	0.00471693
2021 Estimated County Tax Rate	0.00582600	0.00582600	0.00577648
2021 Estimated School Board Rate	0.00153000	0.00153000	0.00153000
Combined Rate	0.01200322	0.01207293	0.01202341
Total Potential Combined Taxes per \$100,000 assessment	\$ 1,200.32	\$ 1,207.29	\$ 1,202.34
Increase (Decrease) over 2020 tax rates per \$100,000	\$ -	\$ 6.97	\$ 2.02
Total Potential Combined Taxes per \$206,000 assessment	\$ 2,472.66	\$ 2,487.02	\$ 2,476.82
Increase (Decrease) over 2020 tax rates per \$206,000	\$ -	\$ 14.36	\$ 4.16



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Property Tax Impacts

1.5% Investment from Taxpayers represents:



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	Value of Residential Property		
	\$200,000	\$450,000	\$700,000
2021 Annual Property Tax Increase	\$13.95	\$31.37	\$48.80
2021 Monthly Property Tax Increase	\$1.16	\$2.62	\$4.06
Total 2021 Annual Property Taxes South Stormont (0.00471693 Tax Rate)	\$943.39	\$2,122.62	\$3,301.85
Total 2021 Annual Property Taxes (County & Education (0.01202341 Tax Rate)	\$2,404.68	\$5,410.53	\$8,416.39



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Proposed Budget Summary

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- \$11,453,477 million Operating Budget
 - Includes COVID-19 impacts & municipal services delivery adjustments
- \$1,008,916 million contribution to Reserves
- \$5,294,900 million Capital Budget

Proposed Budget Summary



Proposed BUDGET March 16, 2021 2021



MUNICIPALITY PROPOSED 2% Increase - BUDGET 2021

	Average 2017 to 2019	Final Budget * 2020	Forecast 2020	Final Budget 2021
Revenue:				
1 TAXATION	6,352,813	7,391,215	7,391,221	7,569,197
2 PAYMENTS IN LIEU	481,047	504,670	482,328	504,670
3 FEES AND CHARGES	1,222,627	1,232,690	1,029,852	1,208,074
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5 CONDITIONAL GRANTS	705,257	611,325	386,199	512,845
6 RENTS	545,974	582,856	507,673	561,470
7 INVESTMENT INCOME	529,582	425,000	192,299	351,000
8 DONATIONS AND OTHERS	142,046	115,000	84,558	316,550
9 LOAN FUNDING/DEBENTURES	43,700	2,595,925	-	2,055,950
10 CONTRIBUTION FROM RESERVES	1,829,666	1,440,853	1,440,853	2,433,094
11 OTHER	205,187		1,179,028	382,000
TOTAL REVENUE	13,679,215	16,592,234	14,339,239	17,757,292
Expenditures:				
1 GENERAL GOVERNMENT	2,689,927	3,272,708	3,022,761	3,749,350
2 PROTECTION OF PERSONS AND PRO	131,443	143,550	141,800	155,250
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6 PLANNING AND DEVELOPMENT	982,021	1,121,100	994,040	1,641,419
7 WASTE MANAGEMENT	978,742	1,955,828	1,535,439	2,104,892
8 DRAINAGE	187,393	155,625	148,353	147,690
9 CONTRIBUTION TO RESERVES	490,950	-	576,113	147,916
TOTAL EXPENDITURES	13,679,215	16,592,234	14,339,239	17,757,292
TOTAL OPERATING EXPENDITURES	9,505,488	10,884,209	11,142,125	11,453,477
TOTAL CONTRIBUTIONS TO RESERVES	472,120	826,000	611,000	1,008,916
TOTAL CAPITAL/PROJECT EXPENDITURE	3,701,607	4,882,025	2,586,114	5,294,900
TOTAL EXPENDITURES	13,679,215	16,592,234	14,339,239	17,757,292



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2021 Estimated County Tax Rate	0.00582600	0.00582600	0.00577648
2021 Estimated School Board Rate	0.00153000	0.00153000	0.00153000
Combined Rate	0.01200322	0.01209616	0.01204664
Total Potential Combined Taxes per \$100,000 assessment	\$ 1,200.32	\$ 1,209.62	\$ 1,204.66
Increase (Decrease) over 2020 tax rates per \$100,000	\$ -	\$ 9.29	\$ 4.34
Total Potential Combined Taxes per \$206,000 assessment	\$ 2,472.66	\$ 2,491.81	\$ 2,481.61
Increase (Decrease) over 2020 tax rates per \$206,000	\$ -	\$ 19.15	\$ 8.95



Property Tax Impacts

2% Investment from Taxpayers represents:



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	Value of Residential Property		
	\$200,000	\$450,000	\$700,000
2021 Annual Property Tax Increase	\$18.59	\$41.82	\$65.06
2021 Monthly Property Tax Increase	\$1.55	\$3.49	\$5.42
Total 2021 Annual Property Taxes South Stormont (0.00474016 Tax Rate)	\$948.03	\$2,133.07	\$3,318.12
Total 2021 Annual Property Taxes (inc. County & Education (0.01204664 Tax Rate*))	\$2,409.33	\$5,420.99	\$8,432.65



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Questions?